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# STRENGTHENING DEMOCRATIC LOCAL GOVERNANCE (SDLG) IN BANGLADESH

## QUARTERLY PROGRESS PERFORMANCE REPORT— NO. 9

**APRIL 2014**

This report was prepared for the United States Agency for International Development  
It was prepared by Tetra Tech ARD

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# STRENGTHENING DEMOCRATIC LOCAL GOVERNANCE (SDLG) PROGRAM IN BANGLADESH

QUARTERLY PERFORMANCE PROGRESS  
REPORT – NO. 9: JAN. 1, 2014 – MARCH 31, 2014

APRIL 2014

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# ACRONYMS AND ABBREVIATIONS

BUPF	Bangladesh Union Parishad Forum
CiG	Citizens-in-Governance forum
COR	Contracting Officer's Representative
GoB	Government of Bangladesh
GIS	Geographic Information System
HDI	Howard Delafield International
LG	Local Government
LGCI	Local Government Capacity Index
LGU	Local Government Unit
MAB	Municipal Association of Bangladesh
MLGRD	Ministry of Local Government, Rural Development and Cooperatives
MP	Member of Parliament
MPG	Media Professionals Group
NGO	Nongovernmental Organization
PMP	Performance Monitoring Plan
PNGO	Partner Nongovernmental Organization
PSP	Participatory Strategic Planning
SDLG	Strengthening Democratic Local Governance Program
UDCC	Union Development Coordination Committee
UP	Union Parishad
US	Unnayan Shamannay
UZPAB	Upazila Parishad Association of Bangladesh
USAID	United States Agency for International Development

# 1.0 INTRODUCTION

The Strengthening Democratic Local Governance in Bangladesh (SDLG) Project as extended is a 51-month activity (December 2010–March 2015) funded by the United State Agency for International Development's Bangladesh Mission (USAID/Bangladesh). Building on more than a decade's worth of local government strengthening programs in Bangladesh, the SDLG Project combines a focus on research and policy advocacy, capacity development for local government associations, and training and technical assistance for local government units at union parishad, upazila parishad, and pourashava levels. Tetra Tech ARD is the implementing partner for the SDLG Project

Major SDLG Project objectives are to:

- **Expand the roles and authorities of local governments:** Stimulate evidence-based policy dialogue at the national level, test/disseminate innovative practices and partnerships with local governments, and demonstrate the benefits to policymakers;
- **Strengthen and expand the capacity of local government associations (ended December 2013):** Work with the existing union and municipal local government associations – the Bangladesh Union Parishad Forum (BUPF) and Municipal Association of Bangladesh (MAB), respectively -- to articulate emerging policy dialogue issues and advocate for legal and policy reform on behalf of their constituencies, and strengthen their member communications and financial sustainability. We will also help form a unified association of upazilas, the Upazila Parishad Association of Bangladesh (UzPAB);
- **Improve and expand the service delivery and resource mobilization of local government units:** Work to expand existing capacities of Union Parishads (UPs) and municipalities. We will also help the newly forming Upazila-level governments to understand and utilize their service delivery and resource mobilization authorities; as we do this, we will support elected women officials at all local levels by clarifying roles and responsibilities and strengthening their capacities; and
- **Ensure public participation, accountability and transparency in local government finances and decision making:** Increase the participation of citizens, including women and youth, through citizen participation forums, newly legislated Ward Committees, Open Budget meetings and activated Standing Committees and other local participatory strategies.

Our technical strategy involves building on USAID/Bangladesh's history of local governance support programs; linking with USAID/Bangladesh's and other donor's programs; integrating global and local lessons learned and proven tools for successful and sustainable local governance programming; identifying, developing and demonstrating to local governments innovative practices to improve performance; integrating gender and youth concerns across the SDLG program while supporting women's participation; and acquiring, developing and disseminating through multiple media information on the SDLG and local governments in Bangladesh.

## Transition to Extension Year and Collaboration with Presidential Initiatives

SDLG project work plans are organized according to broad Components, subsidiary Task Areas and proposed Activities under each Task Area. The January to March 2014 reporting period was a transition period in preparation for a one-year project extension and modified set of project activities effective from April 1<sup>st</sup> to provide support to USAID objectives under its Presidential Initiatives including GHI (Global Health Initiative), FtF (Feed the Future) and (GCC) Global Climate Change.

In 2013, SDLG implemented activities to strengthen local government standing committee oversight of service delivery with women representatives in key leadership roles. This set of activities was supported with Windows of Opportunity funds after review and consent of the USAID COR. In 2014, SDLG will draw on this experience with local committees overseeing health, agricultural and human rights services, and on its work mobilizing communities through Citizens in Governance (CiG) forums, to link USAID sector project activities to local government structures to improve their effectiveness and sustainability.

Collaboration activities with different USAID projects in health, agriculture, human rights and also climate change are designed to support sector goals while strengthening the union and upazila systems that monitor the quality of central government service delivery. Activities will be conducted in a limited set of SDLG local government units (LGUs) that overlap with different sector project sites.



## 2.0 SDLG PROGRESS BY COMPONENT AND TASK AREAS

### 2.1 COMPONENT 1: ROLES AND AUTHORITIES OF LOCAL GOVERNMENTS

#### MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF

##### Major Achievements

This Component combines research, a series of advocacy events designed to promote more informed public discussions and debate, and behind the scenes efforts to build policy maker consensus on specific reforms designed to increase local government authority.

During the January to March reporting period, SDLG research partner Unnayan Shamannay (US) completed a final activity under its initial grant, and a preparatory activity for the extended grant period approved by USAID for the 2014-15 extension year.

- **National Conference on Local Government Policy Reform** – In late January, research partner US conducted a national conference on ‘Practices and Policies for Effective Decentralization.’ The conference featured case studies from all three local government tiers identifying new practices implemented by the local councils and the resulting revenue, participation or service benefits (see **Annex 1**). Also featured was a summary of recommended policy reforms for each tier - all minor reforms with the exception of a major reform required to support the effectiveness of upazila councils in their role overseeing and improving central government service delivery performance (see **Annex 2**).
- **Workshop on Upazila Functioning** – In early March, an initial workshop in Bhairab Upazila with elected members of the Upazila Parishad and line ministry upazila officers representing line ministry services in agriculture, fisheries, health, women’s rights and other areas. The workshop produced a ‘self-assessment’ scorecard on specific practices required by law. Designed to demonstrate the ability and benefit of functioning under the existing law on upazila councils, and to generate specific examples of how functioning upazilas can improve service delivery, this and following workshops will support national conference advocacy in the extension period.

##### Major Challenges

- There were no major challenges to Component 1 activities during this period with the worst political violence subsiding after the January 5 national election.

## 2.1.1 TASK A: RESEARCH AND INFORMATION DISSEMINATION

### TASK A, ACTIVITY 1: LOCAL GOVERNANCE POLICY RESEARCH PROGRAM (YEARS 2 AND 3)

**Current Status:** Completed. Research partner US presented the results of four case studies of local government units at a national conference held in January 2014. The studies combined individual interviews, focus groups, financial and other document review, and site observation to understand what new practices were implemented after the SDLG training that lead to improved revenue, participation and service results. The union, paurashava and upazila case study reports are attached as **Annexes 3, 4 and 5**.

### TASK A, ACTIVITY 2: SUPPORT REGIONAL UNIVERSITIES TO DEVELOP LOCAL GOVERNANCE RESEARCH CAPACITIES (YEARS 2 AND 3)

**Current Status:** Completed previously.

## 2.1.2 TASK B: POLICY DIALOGUE

### TASK B, ACTIVITY 1: LOCAL GOVERNMENT STAKEHOLDER POLITICAL MAPPING (YEAR 1)

**Current Status:** Completed previously.

### TASK B, ACTIVITY 2: OPINION POLLING ON LOCAL GOVERNMENT REFORM ISSUES (YEAR 1)

**Current Status:** Completed previously.

### TASK B, ACTIVITY 3: LOCAL GOVERNANCE POLICY REFORM ROUNDTABLES (YEARS 1 AND 2)

**Current Status:** Completed previously.

### TASK B, ACTIVITY 4: CONSENSUS-BUILDING DIALOGUES (YEARS 1 AND 2)

**Current Status:** Completed previously.

### TASK B, ACTIVITY 5: CLOSED DOOR MEETINGS (YEAR 3)

**Current Status:** Completed previously.

### TASK B, ACTIVITY 6: NATIONAL CONFERENCE (YEAR 3)

**Current Status:** Completed. As noted above, research partner US held a national conference on ‘Practices and Policies for Effective Decentralization’ which had earlier been postponed due to political violence prior to the January 5<sup>th</sup> national election. Hosted in the Local Government Ministry auditorium with print and electronic media coverage, the conference was attended by local government leaders, members of civil society, international donor representatives, and the Joint Secretaries from the Local Government Ministry in charge of union and upazila affairs. The State Minister for Local Government was the featured guest, and USAID’s Director of the Office of Democracy and Governance also spoke. A conference agenda is attached as **Annex 6**.

## 2.1.3 TASK C: INNOVATIVE PRACTICES

### TASK C, ACTIVITY 1: INVENTORY/TOOLKIT OF LG STRENGTHENING PRACTICES (YEAR 1)

**Current Status:** Completed previously.

### TASK C, ACTIVITY 2: SUPPORT TO WOMEN’S COMMITTEES OF LG ASSOCIATIONS (YEARS 1 - 3)

**Current Status:** Completed previously.

### TASK C, ACTIVITY 3: IN-COUNTRY STUDY TOURS FOR LG OFFICIALS (YEARS 1 - 3)

**Current Status:** Completed previously.

## **TASK C, ACTIVITY 4: INTERNATIONAL STUDY TOUR FOR LG ASSOCIATION OFFICIALS (YEARS 1 - 3)**

*Current Status:* Completed / discontinued previously.

### **2.1.4 TASK D: PARTNERSHIP BUILDING**

As discussed in previous reports, SDLG integrated this task into activities designed to activate Standing Committees at the union and upazila levels as part of Components 3 and 4 capacity building.

## **2.2 COMPONENT 2: ADVOCACY AND CAPACITY BUILDING OF LOCAL GOVERNMENT ASSOCIATIONS**

### **MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF**

#### **End of Component Activities**

This Component focused on strengthening Bangladesh's existing local government associations MAB and BUPF, and the formation and strengthening of the new Upazila Parishad Association of Bangladesh or UzPAB. The Component was not included in the SOW issued by USAID for the 2014-2015 extension period and has been discontinued. Technical and financial support to local government associations ended in December 2013.

Formation and support of non-partisan, unified and democratically-elected local government associations has been a unique feature of USAID local governance interventions since 2000. Unlike existing associations aligned with either the major ruling or opposition parties and lead by self-appointed leaders, USAID pioneered interventions which united competing groups and supported elections in all regions of the country to form a single unified association with councils as members (as opposed to separate groupings of councilors or chairs).

*Annex 6 to this report provides a brief history of USAID support to the three LGAs or local government associations BUPF, MAB and UzPAB dating from 2003 under the Local Government Initiative project also implemented by ARD (now Tetra Tech ARD).*

### **ACHIEVEMENTS BY WORK PLAN TASK AREAS**

#### **2.2.1 TASK A: TRAINING AND TECHNICAL ASSISTANCE**

##### **TASK A, ACTIVITY 1: SUPPORT MAB ELECTIONS FOR REGIONAL COMMITTEES AND EXECUTIVE COMMITTEE (YEAR 2)**

*Current Status:* Completed previously.

##### **TASK A, ACTIVITY 2: APPRECIATIVE INQUIRY/BASELINE STUDY OF MAB AND BUPF (YEAR 1)**

*Current Status:* Completed previously.

##### **TASK A, ACTIVITY 3: DEVELOP STRATEGIC/ORGANIZATIONAL DEVELOPMENT PLANS WITH UZPAB AND BUPF (YEAR 2)**

*Current Status:* Completed previously.

#### **TASK A, ACTIVITY 4: LEADERSHIP TRAINING FOR UZPAB (YEAR 2)**

*Current Status:* Completed previously.

#### **TASK A, ACTIVITY 5: ASSOCIATION BUILDING, BOARD MANAGEMENT, AND REVENUE GENERATION AND FINANCIAL SUSTAINABILITY TRAININGS FOR MAB AND BUPF (YEAR 3)**

*Current Status:* Completed previously.

#### **TASK A, ACTIVITY 6: DEVELOPMENT OF BUPF TRAINING CELL (YEAR 3)**

*Current Status:* Completed / discontinued previously.

### **2.2.1 TASK B: OPERATIONAL SUPPORT SERVICES**

#### **TASK B, ACTIVITY 1: DEFINE AND SUPPORT CORE OPERATIONS OF MAB AND BUPF (YEARS 1 TO 3)**

*Current Status:* Completed previously.

#### **TASK B, ACTIVITY 2: SUPPORT UNIFIED UPAZILA PARISHAD ASSOCIATION (YEAR 1)**

*Current Status:* Completed previously.

#### **TASK B, ACTIVITY 3: COORDINATION COMMITTEE OF MAB/BUPF/UPAZILA ASSOCIATION (YEARS 2 AND 3)**

*Current Status:* Completed / discontinued previously.

#### **TASK B, ACTIVITY 4: EFFECTIVE DUES COLLECTION AND MEMBER COMMUNICATION (YEAR 3)**

*Current Status:* Completed previously.

#### **TASK B, ACTIVITY 5: SUPPORT KEY ADVOCACY ACTIVITIES BY MAB, BUPF, AND UZPAB (YEARS 2 AND 3)**

*Current Status:* Completed / discontinued previously.

## **2.3 COMPONENT 3: TRANSPARENT AND EFFECTIVE SERVICE DELIVERY BY LOCAL GOVERNMENTS**

### **MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF**

#### **Major Achievements**

This Component trains, facilitates, and mentors local government elected representatives in key processes of transparent, accountable and effective governance in 600 LGUs across Bangladesh. Citizens receive corresponding training under Component 4 including sessions with LG officials. Training is delivered by nine local partner NGOs with past experience working with local councils in their assigned areas. *With the end to the LGA component, these activities will fall under Component 2 from April 2014.*

The January 2014 to March 2014 reporting period represented a transition with the end of activities under the initial USAID contract and SOW, and the start of preparations for the one year extension period from April 1<sup>st</sup>, 2014 with key foundation activities. Below we discuss these key foundation activities for the extension period immediately after the list of completed contract activities.

#### **Major Challenges**

The major challenges under this component were associated with administrative difficulties of retaining partner NGOs for the extension period until receipt of the extension modification order in late February.

## ACHIEVEMENTS BY WORK PLAN TASK AREAS

### 2.3.1 TASK A: TRAINING AND TECHNICAL ASSISTANCE

#### TASK A, ACTIVITY 1: LGU CLUSTER SITE SELECTION (YEAR 1)

*Current Status:* Completed previously. See [www.sdlg-bangladesh.com](http://www.sdlg-bangladesh.com) SDLG project site mapping.

#### TASK A, ACTIVITY 2: BASELINE STUDY OF LGUS (YEAR 1)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 3: DEVELOP TRAINING MATERIALS WITH NGO PARTNERS (YEAR 1)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 4: TRAINING-OF-TRAINERS WITH NGO PARTNERS (YEARS 1 AND 2)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 5: CLUSTER RECEPTION MEETINGS FOR LOCAL GOVERNMENT UNITS IN COLLABORATION WITH PARTNER NGOS, MAB AND BUPF (YEAR 2)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 6: TRAININGS FOR LOCAL GOVERNMENT UNITS (YEARS 2 AND 3)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 7: LOCAL GOVERNMENT CAPACITY INDEX – LGCI (YEARS 1 TO 3)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 8: TRAINING OF 100 UPAZILA COUNCILS (YEAR 3)

*Current Status:* Completed previously.

#### TASK A, ACTIVITY 7: REFRESHER TRAINING AND MENTORING OF 500 UNION AND MUNICIPAL COUNCILS; FOLLOWUP ACTIVITIES (YEARS 2 AND 3)

*Current Status:* Completed previously.

## FOUNDATIONAL ACTIVITIES FOR 2014-15 EXTENSION PERIOD

### FOUNDATIONAL ACTIVITY 1: ORGANIZE PLANNING MEETINGS WITH TARGET LGUS AND CIGS WITH SECTOR PARTICIPATION

*Current Status:* Completed. These one-day planning meetings introduced five continuing partner NGO stakeholders and selected USAID sector project representatives to the SDLG extension work plan, calendar and methodology for working with LGUs.

This activity also serves as a foundational activity for extension Component 3 as noted below.

## FOUNDATIONAL ACTIVITY 2: ESTABLISH EXTENSION PERIOD TECHNICAL APPROACH WITH PARTNER NGOS AND USAID SECTOR PROJECT PARTNERS

**Current Status: Completed.** Master trainers delivered a series of trainings to prepare SDLG's five continuing NGO partners on providing refresher trainings to LGUs and CiGs based on modified versions of our core training curricula, and newly developed trainings focused on monitoring and reporting by Standing Committees of the delivery of services.

Under the guidance of the COR, since October 2013 SDLG conducted a series of meetings with different USAID projects to prepare for 'sector collaboration' activities in the extension period. Collaboration preparations progressed rapidly for some of these sector collaboration partnerships, and more slowly for others. As of the writing of this report, some degree of collaboration is active or planned with six USAID projects in the areas of health, agriculture, human rights and climate change.

The following trainings were completed in the reporting period.

- **Program Orientation:** In February, PNGO officers were briefed on SDLG's overall technical approach during the extension period, and selected USAID sector project representatives introduced their activities and discussed areas of collaboration with SDLG.
- **Refresher Training:** Also in February, trainings were held to review core training curricula for LGUs and CiGs, and collaboration activities identified with USAID sector projects.
- **Training on Monitoring and Reporting:** SDLG master trainers presented new training materials and methods for PNGOs to train Standing Committees on monitoring and reporting on service delivery, and selected sector collaboration activities in health, agriculture, human rights or climate change.

This activity also serves as a foundational activity for extension Component 3 as noted below.

## 2.4 COMPONENT 4: CITIZEN PARTICIPATION IN LOCAL DECISION-MAKING

### MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF

#### Major Achievements

Component 4 activities are delivered in parallel with those under Component 3 and support the effective functioning of the elected council. Citizen mobilization has played an essential role in improving LGUs. *With the end to the LGA component, these activities will fall under Component 3 from April 2014.*

As with Component 3 above, the current reporting period represented a transition from the initial USAID contract and SOW to the one year extension period.

#### Major Challenges

The major challenges under this component were identical to those under Component 3.

## ACHIEVEMENTS BY WORK PLAN TASK AREAS

### 2.4.1 TASK A: DEVELOPING CITIZEN PARTICIPATION FORUMS

**TASK A, ACTIVITY 1: DEVELOP TRAINING MATERIALS WITH NGO PARTNERS (YEAR 1)**

*Current Status:* Completed previously.

**TASK A, ACTIVITY 2: ESTABLISH AND SUPPORT CITIZEN PARTICIPATION FORUMS (YEAR 2)**

*Current Status:* Completed previously.

### 2.4.2 TASK B: TRAINING AND TECHNICAL ASSISTANCE (PREVIOUSLY PARTICIPATORY STRATEGIC PLANNING)

**TASK A, ACTIVITY 3: REFRESHER TRAINING, PARTICIPATORY PLANNING AND BUDGETING FOR CITIZENS GROUPS IN 500 UNION AND MUNICIPAL COUNCILS (YEARS 2 AND 3)**

*Current Status:* Completed previously.

## 2.5 COMPONENT 5: WINDOWS OF OPPORTUNITY

**COMPONENT 5, ACTIVITY 1: FRIENDS OF SDLG GROUP (YEAR 1)**

*Current Status:* Completed previously.

**COMPONENT 5, ACTIVITY 2: RAPID RESPONSE CAPACITY (YEAR 1)**

*Current Status:* Completed previously.

**COMPONENT 5, ACTIVITY 3: LG AUDIT AND ACCOUNTABILITY SYSTEMS (YEARS 2 AND 3)**

*Current Status:* Completed previously.

**COMPONENT 5, ACTIVITY 4: WOMEN'S PARTICIPATION IN LG STANDING COMMITTEES (YEARS 2 AND 3)**

*Current Status:* Completed previously.

This Windows of Opportunity activity will be expanded and deepened with sector collaboration efforts in the 2014-15 project extension year.

## FOUNDATIONAL ACTIVITIES FOR 2014-15 EXTENSION PERIOD

**FOUNDATIONAL ACTIVITY 1: ORGANIZE PLANNING MEETING WITH TARGET LGUS AND CIGS WITH SECTOR PARTICIPATION**

This activity serves as a foundation for extension Components 2 and 3 and was discussed above.

**FOUNDATIONAL ACTIVITY 2: ESTABLISH EXTENSION PERIOD TECHNICAL APPROACH WITH PARTNER NGOS**

This activity serves as a foundation for extension Components 2 and 3 and was discussed above.

# 3.0 COMMUNICATIONS

## MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF

The SDLG communications strategy supports project results and is organized under *three themes*:

1. **Media training and capacity building** activities to educate journalists and other media personnel in local governance issues and encourage informed coverage.
2. **Local government association and citizen participation** activities to improve LG associations' ability to communicate with their members and advocate successfully for policy reform.
3. **Advertising and promotion campaign** activities to spur citizen participation through innovative IEC materials and support of promotion of LG associations.

US – based communications firm **HDI** (Howard Delafield International) provided overall strategy design, research and technical assistance. *Theme One* activities were completed in 2012 and 2013 and implemented by local grantee **MPG** (Media Professionals Group). *Theme Two and Three* activities under the original subcontract were completed by local subcontractor **UNITREND** during the extension period.

**UNITREND** will conduct selected *Theme Three* activities to encourage citizen participation in local governance in the extension period. The subcontract with **HDI** ended in February 2014.

### Major Achievements

#### **THEME 1: Media Training and Capacity Building**

These activities were completed previously by the Media Professionals Group (MPG).

#### **THEMES 2 and 3: LG Association and Citizen Participation/Advertising and Promotion Campaign**

Local subcontractor **UNITREND** completed the following deliverables during the reporting period:

##### Improving Citizen Participation

- **Final Workshop on Youth Video “Eye/I Reports”:** In February 2014, thirteen of fifteen finalists in the SDLG youth reporting competition participated in an international workshop in Dhaka lead by an international social media expert from HDI assisted by UNITREND. The finalists were selected from fifty youth from SDLG’s 22 working districts who have received training since September to promote youth video reporting on local governance issues. Social media network Facebook is used as a platform to host their video submissions. A report on this final video blog workshop can be found in **Annex 7**.
- **Airing of Women's Hour Radio Program:** The weekly radio magazine program titled “Jagorone Nari” was aired in February on FM and community radio stations. The program featured women representatives speaking on key topics and included a teacher, an NGO worker, a laborer and a homemaker discussing different local government topics using conversation, human interest stories, folk songs, and other approaches to retain listener interest. Audio files of the radio program can be found at **facebook.com/sdlgbangladesh**.



### Improving Media Coverage

- **Airing of TV/Radio PSAs:** As noted in the Q4 2013 progress report, TV spots previously developed on ‘we are government’, ‘citizen participation’, and ‘women leadership’ themes were aired until mid January 2014. This was immediately prior to the February – May planning and budgeting cycle for local councils.

According to the television viewership research statistics, known as GRP - Gross Rating Point, 29% to 40% of viewers from the total audience of 5 million have watched the PSAs more than two times. The PSAs were aired on four private TV channels with the highest viewership. Radio spots on the first two themes were also aired on FM radio and available community radio stations until mid February. The PSAs can be viewed at [www.sdlg-bangladesh.com](http://www.sdlg-bangladesh.com)

**Documentation of SDLG Communications:** A pictorial brief featuring SDLG successes and communication interventions was completed in draft in March. The brief explains how the integrated communications strategy for the SDLG project was developed based on original research and links targeted communications to significant project results. A final version of this brief will be presented separately.

### **Major Challenges**

No major challenges were experienced during the January to March reporting period.

# 4.0 MONITORING AND EVALUATION (M&E)

## MAJOR ACHIEVEMENTS AND CHALLENGES IN BRIEF

Final quarterly reporting of 2013 M&E field data was received after being delayed due to the grant closings of four of SDLG's nine major partner NGOs and all four smaller partner NGOs. That data as well as Performance Monitoring Plan indicator data is discussed below.

### Major Achievements

- **SDLG PMP Data Reporting Completed** – Data measuring SDLG's actual achievements in 4 PMP indicators measured by an annual field survey was collected, as well as data for two additional indicators received from delayed quarterly field reporting by PNGOs. This data reporting completes project reporting on 18 PMP indicators identified in the original PMP report submitted to USAID in 2011. A complete PMP chart is provided in **Annex 8** to this report. *For the extension period, a new set of PMP indicators is being developed in consultation with the COR.*
- **Endline Survey Report Draft Completed** – From November 2013 – March 2013, the endline survey process was conducted with preparatory sampling design and questionnaire development by the SDLG team and a local consultant; field survey and data collection by local subcontractor Nielsen Bangladesh; and analysis and report preparation by local subcontractor Org-Quest. A final draft report was received by SDLG in March. The final endline survey report will be submitted separately to the USAID COR.
- **GIS Online Map Updated with Final Results** – SDLG regional staff and partner NGOs submitted final reports on LGU progress on 18 'outcomes' or results of 2012 and 2013 trainings from 500 LGUs. These results were compiled into a GIS database ending December 2013 showing significant progress on results measures. SDLG has submitted the data set to the GIS team at the Tetra Tech ARD home office and an updated online map is expected to be available in April at <http://bit.ly/17RCU14>

### Major Challenges

There were no major challenges during the reporting period.

# ANNEXES 1 TO 8 PRESENTED AS ATTACHMENTS